

Lindab Group Q2 2014



Anders Berg, CEO Per Nilsson, CFO





Highlights







Lindab Group – Q2 2014 Highlights Preparing the ground for the future

- Sales increased 4% compared to last year when adjusted for currency and structure
 - Products & Solutions: 8%
 - Building Systems: -16%
- EBIT amounted to SEK 125 m in Q2 compared to SEK 132 m last year (excluding one-off items)
 - EBIT margin amounted to 7.1% (8.0)
 - Product & Solutions: 7.8% (7.5)
 - Building Systems: 7.5% (13.1)
- Cash flow from operations amounted to SEK 88 m compared to SEK 26 m in Q2 2013





Lindab Group – Q2 2014 Highlights Preparing the ground for the future

- Positioning Lindab for future growth
 - Growth initiatives on plan
 - ONE Lindab organisation in place and generating results
 - Good organic growth within Products & Solutions
 - Focus on process improvements
- Strong negative impact from political unrest in the CIS region, particularly for Building Systems' two largest markets, Russia and Belarus
 - "Wait & see" situation for capital investments
 - Cautious on outlook for this region this year for Building Systems
 - General outlook for Lindab's other markets: gradual recovery



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Financials





Lindab Group Profit & Loss Q2 2014

SEK m	Q2 2014	Q2 2013
Sales	1,757	1,643
EBIT*	125	132
EBIT* %	7.1	8.0
Fin net	-13	-35
Тах	-29	-30
Net profit	82	61

Sales growth	7%
Structure	0%
Currency effect	3%
Organic	4%

*) EBIT excluding one-off items of SEK -1 m in Q2 2014 and SEK -6 m in Q2 2013, net profit not adjusted

- The sales increase is explained by a continued strong development within Products & Solutions. However, the sales development for Building Systems has been negative due to very weak sales in the two main markets Russia and Belarus.
- The reduced EBIT is explained by the lower sales volume in Building Systems, the segment with the highest profitability.
- Strategic sales initiatives and activities have started to produce results but these efforts have resulted in higher costs compared with last year.





2012 - 2014: weakened sales; increased efficiency



• EBIT L12M SEK 538 m, EBIT margin 7.9%





Lindab Group Financial net



 Net financial cost as percent of Net debt continues to improve explained by the new credit agreement (effective from March 1, 2013)





Lindab Group Cash flow Q2 2014

SEK m	Q2 2014	Q2 2013
Cash flow from		
- operating activities	157	145
- change in working capital	-34	-74
- investing activities	-35	-32
- financial net paid	-13	-30
- tax paid	-22	-15
Free cash flow	53	-6
Adjusted free cash flow*	53	-1

*) Adjusted for acquisitions (2013)

- The change in cash flow is partly explained by an improved cash flow from changes in working capital, but also from operating activities and lower financial net.
- Net debt end of June SEK 1,998 m (2,139).





Lindab Group Cash flow Q2 – working capital development

SEK m	Q2 2014	Q2 2013
Stock	-31	10
Operating receivables	-142	-82
Operating liabilities	139	-2
Total change in working capital	-34	-74

- The improvement in cash flow from change in working capital is explained by the positive change in operating liabilities which partly relates to higher advance payments from customers within Building Systems.
- The decrease of cash flow from the change in operating receivables is explained by higher volumes in Products & Solutions. The average number of Days Sales Outstanding last 12 months has improved compared to last year.





Lindab Group Operating cash flow trend



L12M cash flow from operating activities amounted to SEK 453 m



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Segments





11%

0%

3%

8%

Products & Solutions Profit & Loss Q2 2014

SEK m	Q2 2014	Q2 2013
Sales	1,545	1,392
EBIT*	120	104
EBIT* %	7.8	7.5

*) excluding	one-off items	of SEK	-6 m in	Q2 2013

- All regions and product areas within the segment had growth in the quarter.
- Large markets like Sweden, UK, Norway, Germany and France had good growth in the quarter and only a few markets had negative sales development primarily Denmark and Finland.
- Increased EBIT and EBIT margin is explained by higher volume.
- Fixed cost levels affected negatively by initiated activities to gain growth and market shares.





Building Systems Profit & Loss Q2 2014

SEK m	Q2 2014	Q2 2013	Sales growth -16%	
Sales	212	251	Structure 0%)
EBIT*	16	33	Currency effect 0%)
EBIT* %	7.5	13.1	Organic -16%)

*) excluding one-off items of SEK -1 m in Q2 2014 and SEK 0 m in Q2 2013

- The decline in sales is explained by very weak sales in the two most important markets Russia and Belarus due to unrest in the CIS region together with a weak underlying demand.
- Sales to Western Europe has increased in the quarter due to large shipments to Germany, Switzerland and Luxemburg.
- Order intake was lower than for the same period last year.
- EBIT was lower than previous year, explained by the reduced sales volume. Actions to temporarily decrease capacity have been taken, especially in the Russian unit.





Sales development by product areas



- All product areas within Products & Solutions show positive long-term trend
- A negative trend for Building Systems following the unrest in the CIS region and lower demand in underlying market.







Back to Basics – Into the Future

Comprehensive action programme



Growth

Focus on Organic Growth





Back to Basics – Into the Future

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Close to the customer – recap on developments H1 14





ÅLESUND Lindab branch and sales office

PARIS

Lindab branch

and sales office

In Lindab

Lourd

NANTES

Lindab branch

and sales office





NOVOCLIMA (Lindab Götene)



BASEL and sales office



BRATISLAVA Lindab branch and sales office

14



ROME

Lindab sales office

CLUJ Upgraded Lindab branch and sales office



ISTANBUL Lindab branch and sales office



MOSCOW Lindab

Distribution

center

Knowledge and



TESSIN

Lindab

sales

office

I C Lindab

wiederkehr

Lindab branch and sales office

MALMÖ Upgraded Lindab branch and sales office

UPPSALA Upgraded

Lindab branch



Growth by strengthening Solutions





Voyage of a Lifetime - Lindab's silent, compact climate system plays an important part of the experience



Elegant diffuser solution in French conference room in La Defence

Large Building Solutions orders:

- Baku, Azerbajdzjan, SEK 28 m
- Norrköping, Sweden, SEK 20 m
- Ängelholm, Sweden, SEK 10 m

Indoor Climate Solutions:

 Order for Russia's largest shopping mall in Moscow, SEK 1.8 m

Several significant projects:

- France, SEK 5 m
- Norway, SEK 3.5 m
- Sweden, SEK 3 m
- Denmark, SEK 2.7 m
- UK, SEK 2 m

Marine solutions:

 First order in France – for the world's largest cruise ship under construction, SEK 1.5 m







More Growth Activities – Products & Solutions





Large ventilation orders:

- Tapiola Parking, Finland, SEK 6 m
- Espoo hospital Finland, SEK 5 m
- Swiss shopping centre, SEK 4 m
- Belgian hospital, SEK 3 m

Sharpening our competitive edge:

- New 2 year-distribution agreement for Ventilation and Indoor Climate in Norway
- Technical Approval, certifying our high quality and air-tightness for Lindab Safe, Lindab Safe Click and ISOL in France

Broadening the offering, good examples:

Ventilation in previous "Building" markets:

- Romania
- Slovakia

Rainline in previous "Ventilation" markets:

- France
- Turkey, pictured
- Ireland







Growth Activities – Building Systems

Large orders Astron Buildings:

- Warehouse, Russia, SEK 12 m
- Data center, Switzerland, SEK 20 m
- Production unit, Algeria, SEK 19 m

Continued Marketing efforts:

- Participation in 6 exhibitions in Russia/CIS
- Targeted campaigns

indab Buildings s.r.o., Koletinská 71, 750 02 P



Launch of extended accessory range for LMR600 roof system





Operations

Efficiency and controlled cost levels





Back to Basics – Into the Future



Continuous Improvements within Operations

- Action programme database in place with 100+ activities (Plan – Do – Check – Act)
- **Masterplan for Lean** (11 main production units)
- Good example working with Lean in Karlovarska ICS production:
 - Value stream mapping
 - Line balancing
 - Multiskilling
 - Productivity
- S&OP Process Development
- Distribution programme (SPEED)

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Innovation

Release creativity, speed and execution





Back to Basics – Into the Future



Innovations with customer focus



Chilled beams with integrated LED lighting, and complete Indoor climate solution to DSV's new HQ outside Copenhagen order value, SEK 4.5 m.



New "heavy structure" solution for Building Systems

Making things easy

for our customers:

- Roof system
- Wall selector
- Vent tools







Innovation - successful launch of Lindab Airy



Lindab Airy, the innovative, silent air valve was launched at the Nordbygg Trade fair at the beginning of April.



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Outlook





Market Outlook

- European economy continue to recover
 - GDP growth, unemployment rates and consumer confidence improving in most markets
- However, some industrial indicators have stopped to improve causing some concern for the future
 - Industrial utilisation decreased slightly and order books stopped to improve during spring in the Euro area
- Increased geopolitical risks in CIS
 - Led to longer lead times for investment decisions in the region
 - Significant decline in Russian gross investments





Market Outlook

- European construction output has slowed down slightly in Q2, which was expected considering the strong growth seen in winter related to the favourable winter weather
- Euroconstruct, updated forecasts (Jun -14):
 - Slight upward revision compared to Nov -13
 - Recovery in Europe still expected to be rather slow and successively gain momentum in 2014 and 2015, driven by the residential sector
- Lindab's business is late cyclical, particularly ventilation business while building systems is a project business with larger volatility





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Thank You

