



Lindab For a better climate

Annual Shareholders' Meeting 11 May 2023

Ola Ringdahl President & CEO, Lindab Group

Lindab – For a better climate



⁶⁶ To be the leading ventilation company in Europe, specialised in air distribution and air diffusion.





Numbers refer to 2022.



Market drivers

- Demand for clean air
- Energy efficiency
- Regulations



Buildings account for around 40 percent of energy consumption.

90%

We spend 90% of our time indoors



Renovation of buildings with high energy consumption

New construction of certified buildings

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Two thirds of Europe's buildings are not energyefficient.

Products for renovation and new construction





Ultra BT

With Ultra BT you get demandcontrolled ventilation as a retro-fit to your current system. No wires required.

New construction



DCV ONE

The DCV system is an intelligent ventilation system based on variable air flow and indoor climate parameters.



Building a stronger and more focused Lindab



| | 2017 | 2022 |
|------------------|-------|--------|
| Business areas | 3 | 2 |
| Countries | 32 | 20 |
| Employees | 5,100 | 5,000 |
| Sales | 8,242 | 12,366 |
| EBIT (adj), MSEK | 492 | 1,347 |
| EBIT (adj), % | 6.0 | 10.9 |



Acquisitions of high-quality companies

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Acquired revenue per business area, since 2020



- 21 acquisitions since 2020.
- Contributed with 13% growth in 2022.

Acquisitions of high-quality companies

• Four acquisitions in 2023, two in Q1 and two in Q2.



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February Raab Lüftungstechnik, Germany Revenue: SEK 160 m







March Irish Ventilation & Filtration, Ireland Revenue: SEK 100 m

April Ventilace EU, Czech Republic Revenue: SEK 42 m May Firmac, United Kingdom Revenue: SEK 40 m

Investments to increase efficiency, capacity and safety

• SEK 359 m (395) invested in 2022, with attractive payback.

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- The current investment program will continue until 2025.
- Focus on increased automation, expansion of capacity and improved safety.
- Investment in renewable energy for Lindab's production units.



Gross investments, SEK m





Automation of the T-piece production in Grevie (SE).

Laser cutting technology – one example of modernisation of Lindab's production platform



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Logistic buildings in Grevie

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Slitting line and tool robot

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Re-branding of pro-shops

Refresh the layout and design of our pro-shops.



Lindab's sustainability plan





For a better climate

FOR EVERYONE



FOR CUSTOMERS



Reduce the environmental impact from our customers

FOR LINDAB



Attractive employer

Lindab Leadership Summit: Internal conference to develop our leaders.





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